## Appendix

## Emergency KPI in the 1,200,000-inhabitant Italian Region Friuli Venezia Giulia, 2018.

Id	Key Performance Indicator	Туре	Setting	Value
	General topic			
1	Number of EMS responses with red or yellow	n/a	Pre-hospital	Yellow: 3706/100,000 (95%CI: 3672-3740)
	priority codes <sup>a</sup> per 100,000 inhabitants			Red: 265/100,000 (95%CI: 255-274)
2	Response time (minutes from EMS call to arrival	Process	Pre-hospital	Ambulance (N=44,962): 9 - 12 - 16
	on target) for responses with red or yellow priority codes (25 <sup>th</sup> - 50 <sup>th</sup> -75 <sup>th</sup> percentiles)			Helicopter (N=198): 19 – 23 - 35
3	EMS responses with red or yellow priority codes <sup>a</sup>	n/a	Pre-hospital	Yellow:1458/100,000 (95%CI: 1437-1480)
	for the "first hour quintet" <sup>b</sup> per 100,000 inhabitants			Red: 159/100,000 (95%CI: 152-166)
4	Number of alive patients not transported to the	Process	Pre-hospital	2.0% (N=3248)
	hospital / total EMS responses			
5	Time from EMS call to departure of the first	Process	Pre-hospital	Ambulance (N=36,820): 5 - 6 - 8
	response unit towards target for red or yellow codes			Helicopter (N=114): 13 – 17 - 29
6	Number and proportion of white or green code <sup>c</sup>	Process	Pre-hospital	N=3069; 5.7% of white-green code responses;
	responses with yellow or red return codes			3.2% of all responses
7	ED waiting time (minutes from start of triage to	Process	Hospital	White (N=154,407): 8 – 38 - 110
	doctor visit) by triage color code (25 <sup>th</sup> - 50 <sup>th</sup> -75 <sup>th</sup>			Green (N=249,977): 12 – 40 - 102
	percentiles)			Yellow (N=84,453): 6 – 12 - 26
				Red (N=6168): 1 − 2 − 5
8	ED workout time (minutes from start of doctor visit	Process	Hospital	White (N=154,407): 6 – 31 - 107
	to discharge) by triage color code (25 <sup>th</sup> - 50 <sup>th</sup> -75 <sup>th</sup>			Green (N=249,977): 32 – 105 - 205
	percentiles)			Yellow (N=84,453): 108 – 201 - 427
				Red (N=6168): 48 – 102 - 225
9	Number of short-stay emergency observations / total number of ED visits	Process	Hospital	12.3% (N=61,154)

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10	Proportion of short-stay emergency observations	Process	Hospital	< 6 h: 38.9%
	with duration $< 6$ h, $6 - 24$ h, $> 24$ h			6 – 24h: 49.7%
				> 24h: 11.4%
11	Number of ED inappropriate presentations / total	Process	Hospital	25.5% (N=126,293)
	number of ED presentations			
12	Number of deaths in the ED / total number of ED	Outcome	Hospital	0.08% (N=419)
	presentations			
13	Number and proportion of patients discharged	Outcome	Hospital	2.3% (N=8183)
	home from the ED who are hospitalized within 7		-	
	days from discharge			
14	Number of patients admitted to hospital from the	Outcome	Hospital	White: 2.0% (N=3081)
	ED / total number of ED presentations by triage			Green: 10.7% (N=26,864)
	color code			Yellow: 31.6% (N=26,687)
				Red: 74.9% (4620)
15	Number of patients admitted to hospital from the	Process	Hospital	30.3% (N=18536)
	ED after a short-stay emergency observation / total		-	
	number of short-stay emergency observations			
16	Number and proportion of transfers to hub hospitals	Process	Hospital	N=4552; 1.7% of all presentations to spoke ED
	/ number of presentations at spoke ED		-	
53	Number of contemporary busy EMS call-center	Process	Pre-hospital	See Figure 3.
	operators by hour (mean, median)		-	
54	Time (seconds) between EMS phone's ring and	Process	Pre-hospital	6 - 10 - 17
	EMS call-center operator phone pickup (25 <sup>th</sup> - 50 <sup>th</sup> -		-	
	75 <sup>th</sup> percentiles) <sup>i</sup>			
55	Time (minutes) of EMS call-center's operators	Process	Pre-hospital	1 - 3 - 6
	occupation in activities from phone pickup to EMS		-	
	unit alert (in case of EMS unit deployment			
	response) or to end of call registration (if no EMS			
	unit is deployed) $(25^{\text{th}}-50^{\text{th}}-75^{\text{th}} \text{ percentiles})$			
56	Time (seconds) from EMS phone pickup to choice	Process	Pre-hospital	70 – 132 - 191
		-	1	

	of priority code for calls followed by EMS unit deployment (call processing time) (25 <sup>th</sup> - 50 <sup>th</sup> -75 <sup>th</sup> percentiles)			
57	Proportion of EMS calls with use of dispatch	Process	Pre-hospital	<ul><li>26.9% (3.08% when no EMS units are alerted,</li><li>44.45% when EMS units are deployed)</li></ul>
58	Time (seconds) from EMS phone pickup to EMS unit alert by use of dispatch (25 <sup>th</sup> - 50 <sup>th</sup> -75 <sup>th</sup> percentiles)	Process	Pre-hospital	233 – 351 – 837 with dispatch 183 – 297 – 746 with no dispatch
59	Proportion of white or green code <sup>c</sup> responses with yellow or red return codes by use of dispatch	Process	Pre-hospital	<ul><li>5.2% with dispatch</li><li>6.2% with no dispatch</li></ul>
60	Proportion of patients who leave the ED without being seen (LWBS) or during treatment (LDT)	Process	Hospital	3.6% LWBS 1.4% LDT
61	Number of patients waiting to be seen in the ED per minute by hub ED (median)	Process	Hospital	White tags: 32 in hub1, 24 in hub2, 34 in hub3 Green tags: 85 in hub1, 78 in hub2, 71 in hub3 Yellow tags: 46 in hub1, 35 in hub2, 34 in hub3 Red tags: 4 in hub1, 3 in hub2, 3 in hub3
	Acute myocardial infarction			
17	Number of cases of STEMI admitted to hospital in the year	n/a	n/a	N=1099
18	Number and proportion of patients with STEMI transported to a hub center by the EMS / all patients with STEMI transported by the EMS	Process	Pre-hospital	N=306; 57.0% of the 537 patients with STEMI transported by the EMS
19	Number and proportion of patients with STEMI transported to a spoke center by the EMS / all patients with STEMI transported by the EMS	Process	Pre-hospital	N=231; 43.0% of the 537 patients with STEMI transported by the EMS
20	Number of patients with STEMI who present directly to a hub ED (no EMS)	Process	Pre-hospital	N=194
21	Number of patients with STEMI who present directly to a spoke ED (no EMS)	Process	Pre-hospital	N=287
22	Number and proportion of patients with STEMI	Process	Hospital	N=519 (4812%) based on cardiac cath lab data

	treated with primary PCI <sup>d</sup>			N=725 (67.2%) based on hospital discharge data, N=597 (55.3%) when restricting the indicators to procedures within 1 day from hospital admission <sup>e</sup>
23	Number and proportion of patients with STEMI treated with primary PCI <sup>d</sup> among those transported to a hub center by the EMS	Process	Pre-hospital/ Hospital	N=208 (68.0%) based on cardiac cath lab data N=243 (79.4%) based on hospital discharge data, N=223 (72.9%) when restricting the indicators to procedures within 1 day from hospital admission <sup>e</sup>
24	Number and proportion of patients with STEMI treated with primary PCI <sup>d</sup> among those transported to a spoke center by the EMS	Process	Pre-hospital/ Hospital	N=91 (39.4%) based on cardiac cath lab data N=131 (56.7%) based on hospital discharge data, N=107 (46.3%) when restricting the indicators to procedures within 1 day from hospital admission <sup>e</sup>
25	Number and proportion of patients with STEMI treated with primary PCI <sup>d</sup> among those directly presenting to a hub ED (no EMS)	Process	Pre-hospital/ Hospital	N=100 (51.5%) based on cardiac cath lab data N=141 (72.7%) based on hospital discharge data, N=105 (54.1%) when restricting the indicators to procedures within 1 day from hospital admission <sup>e</sup>
26	Number and proportion of patients with STEMI treated with primary PCI <sup>d</sup> among those directly presenting to a spoke ED (no EMS)	Process	Pre-hospital/ Hospital	N=84 (29.3%) based on cardiac cath lab data N=161 (56.1%) based on hospital discharge data, N=119 (41.5%) when restricting the indicators to procedures within 1 day from hospital admission <sup>e</sup>
27	First medical contact to balloon (FMCTB, minutes) for patients with STEMI undergoing primary PCI (25 <sup>th</sup> - 50 <sup>th</sup> -75 <sup>th</sup> percentiles) <sup>f</sup>	Process	Hospital	N=515; 62 - 83 - 109
28	Door in – door out (DI-DO, minutes): time from triage to discharge from a spoke ED for patients with STEMI who passed through a spoke ED	Process	Hospital	N=175; 28 – 39 - 79

	before undergoing primary PCI (25 <sup>th</sup> - 50 <sup>th</sup> -75 <sup>th</sup> percentiles)			
29	In-hospital mortality for patients with STEMI	Outcome	Hospital	N=94 (8.7%) when considering only the last hospitalization of a patient N=88 (8.2%) when considering only the first
30	30-day mortality for patients with STEMI	Outcome	n/a	N=185 (17.1%)
31	In-hospital mortality for patients with STEMI treated with primary PCI <sup>g</sup>	Outcome	Hospital	N=41 (6.3%)
32	30-day mortality for patients with STEMI treated with primary PCI <sup>g</sup>	Outcome	n/a	N=46 (7.1%)
33	1-year mortality for patients with STEMI treated with primary PCI <sup>g</sup>	Outcome	n/a	N=65 (10.0%)
34	Number of patients hospitalized for NSTEMI who pass through a spoke center (ED or other hospital ward)	Process	Hospital	N=574; 55.2% of all NSTEMI
35	In-hospital mortality for patients with NSTEMI	Outcome	Hospital	N=27 (2.6%) when considering only the last hospitalization of a patient N=26 (2.5%) when considering only the first
36	30-day mortality for patients with NSTEMI	Outcome	n/a	N=29 (2.8%)
	Trauma			
37	Number of major traumas	n/a	n/a	N=972 considering patients presenting to the ED and admitted to ICU N=564 considering patients presenting to the ED and admitted to ICU and EMS patient data N=3036 considering patients transported with EMS vehicles with highest priority (red code) and yellow/red return codes
38	Number of major traumas per 100,000 inhabitants	n/a	n/a	80/100,000 considering patients presenting to the ED and admitted to ICU 46/100,000 considering patients presenting to

				the ED and admitted to ICU with EMS patient data 250/100,000 considering patients transported with EMS vehicles with highest priority (red code) and yellow/red return codes
39	Number of Helicopter EMS for major trauma / total major traumas	Process	Pre-hospital	N=122 (12.5%) considering patients presenting to the ED and admitted to ICU (information only from ED) N=131 (23.2%) considering patients presenting to the ED and admitted to ICU and EMS patient data N=340 (11.2%) considering EMS trauma responses with highest priority (red code) and yellow/red return codes (N=481, 15.8%, considering also HEMS responses not transporting patients to hospital)
40	Number of fly-car responses / total number of EMS vehicles used in major traumas	Process	Pre-hospital	N=327; used in 10.8% of trauma patients transported with EMS vehicles with highest priority (red code) and yellow/red return codes
41	Number of ALS ambulance responses / total number of EMS vehicles used in major traumas	Process	Pre-hospital	N=2379; used in 78.4% of trauma patients transported with EMS vehicles with highest priority (red code) and yellow/red return codes
42	Major trauma: time (minutes) on scene (25 <sup>th</sup> - 50 <sup>th</sup> - 75 <sup>th</sup> percentiles)	Process	Pre-hospital	13 - 19 - 28 considering patients presenting to the ED and admitted to ICU and EMS patient data 13 - 20 - 29 considering EMS trauma responses with highest priority (red code) and yellow/red return codes
43	Major trauma: total pre-hospital time (minutes from EMS call to EMS vehicle arrive at hospital) (25 <sup>th</sup> -	Process	Pre-hospital	42-56-71 considering patients presenting to the ED and admitted to ICU and EMS patient

	50 <sup>th</sup> -75 <sup>th</sup> percentiles)			data
				40-52 - 70 considering EMS trauma responses
				with highest priority (red code) and yellow/red
				return codes
44	Major trauma: Time (minutes) from EMS call to	Process	Pre-hospital/	49 - 64 - 83
	arrival at final hospital (25 <sup>th</sup> - 50 <sup>th</sup> -75 <sup>th</sup> percentiles)		Hospital	
45	Major trauma: Management time (minutes) in a	Process	Pre-hospital	8 - 27 - 121
	spoke ED before transfer to a hub hospital <sup>h</sup>			
46	Major trauma: time (hours) from EMS call to entry	Process	Pre-hospital/	4.8-9.2-38.1
	in operatory room for cases with EMS calla and		Hospital	
	surgery (25 <sup>th</sup> - 50 <sup>th</sup> -75 <sup>th</sup> percentiles)			
47	Major trauma: time (hours) from arrival at the ED	Process	Hospital	3.5 - 8.7 - 40.9
	to entry in operatory room for cases with surgery			
	$(25^{\text{th}}-50^{\text{th}}-75^{\text{th}} \text{ percentiles})$			
48	Major trauma: number and proportion of in-	Outcome	Hospital	N=87 (8.9%)
	hospital deaths			
	Stroke			
49	Number of patients with TIA or stroke who arrive	Process	Pre-hospital	N=2970 (66.8%)
	at the ED with EMS / total number of subjects who			
	receive a diagnosis of TIA or stroke at the ED			
50	Number of patients with intravenous thrombolysis /	Process	Hospital	N=360 (10.2%)
	total number of patients with a hospital discharge			
	diagnosis of ischemic stroke			
51	Number of patients with intra-arterial	Process	Hospital	N=86 (2.4%)
	thrombectomy thrombolysis / total number of			
	patients with a hospital discharge diagnosis of			
	ischemic stroke			
52	Number of stroke patients treated with intravenous	Process	Hospital	33.40/100,000
	thrombolysis or intra-arterial thrombectomy /		-	
	100,000 inhabitants			

<sup>a</sup> high priority (lights and sirens); red is highest severity

<sup>b</sup> cardiac arrest, severe breathing difficulties, major trauma, stroke, cardiac chest pain

<sup>c</sup> low priority

<sup>d</sup> in case of multiple events, only the first STEMI in the year was considered

<sup>e</sup> hospital discharge data do not distinguish primary and non-primary PCI

<sup>f</sup> data from cardiac catheterization laboratory; only cases with times recorded both for the diagnostic ECG and the guidewire passage

<sup>g</sup> all patients identified as having STEMI and undergoing primary PCI in the cardiac catheterization laboratories

(N=651), even no consistent if discharge diagnosis was recorded on the hospital discharge record

<sup>h</sup> 7 cases

<sup>i</sup> before the EMS phone rings, the emergency call is answered by an operator of the European Unique Emergency Number (112) center, which eventually redirects the health-related calls to the EMS call-center